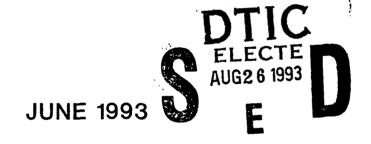




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**EVALUATION OF** PROPOSED CONSOLIDATION OF CHILL AND FREEZE MISSION AT DEFENSE SUBSISTENCE OFFICES (DSOs) LANDOVER AND CHEATHAM

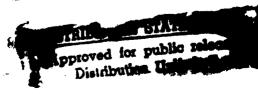


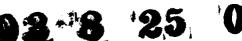
**OPERATIONS RESEARCH AND ECONOMIC ANALYSIS OFFICE** 

OFFICE OF PLANNING & RESOURCE MANAGEMENT

**DEFENSE PERSONNEL SUPPORT CENTER** 2800 South 20th Street, Philadelphia, PA 19101-8419









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EVALUATION OF PROPOSED CONSOLIDATION OF CHILL AND FREEZE MISSION AT DEFENSE SUBSISTENCE OFFICES (DSOs)

LANDOVER AND CHEATHAM

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OPERATIONS RESEARCH AND ECONOMIC ANALYSIS OFFICE OFFICE OF PLANNING AND RESOURCE MANAGEMENT DEFENSE PERSONNEL SUPPORT CENTER

JUNE 1993

#### **EXECUTIVE SUMMARY**

In an effort to reduce costs and live within ever tightening budget constraints, the Field Activities Branch of the Supply Operations Division, Directorate of Subsistence is considering moving the Chill and Freeze mission from the Defense Subsistence Office (DSO) Landover, Maryland to DSO Cheatham, Williamsburg, Virginia. At this time, Subsistence has no plan to make any changes concerning the Fresh Fruit and Vegetable (FF&V) mission that Landover currently performs.

In order to adequately evaluate the proposed consolidation, the Field Activities Branch requested the Operations Research and Economic Analysis Office conduct an economic analysis to compare the costs of the current operations to service the Landover and Cheatham customers vice consolidating the two facilities and servicing both sets of customers from the DSO Cheatham facility. The major cost elements analyzed were storage, handling and transportation costs. Storage and handling costs were available for the two DSOs from the Field Activities Branch of Subsistence, however, transportation data was only available for the current customers of each DSO. No reliable cost data was available for DSO Cheatham to service new customers. A regression model for transportation costs was developed using each DSO's actual transportation cost per 100 pounds (cwt) per mile. The correlation analyis showed a relationship between cost and distance for each customer. Using the model, prospective rates were developed for each new customer and their transportation costs were calculated.

A summary of major cost elements comparing servicing Landover and Cheatham customers from their present DSOs (status quo operations) and consolidating the two facilities and servicing both sets of customers from the Cheatham DSO showed operating costs would be approximately \$306,000 more annually if consolidated at Cheatham.

Although not part of the original request from the Directorate of Subsistence, but for the sake of completeness, the OR&EA Office considered the additional alternative of consolidating the DSO Cheatham Chill and Freeze mission at DSO Landover. Once again, the major cost elements analyzed were storage, handling and transportation costs. As mentioned previously, storage and handling costs were available from the Field Activities Branch of Subsistence and a regression model for transportation costs

was developed using each DSO's actual transportation cost per 100 pounds (cwt) per mile.

A summary of major cost elements comparing servicing Cheatham and Landover customers from their current DSOs (status quo operations) and consolidating the two facilities and servicing both sets of customers from the Landover DSO showed operating costs out of Landover would be approximately \$1,224,000 more annually.

Therefore, having addressed the storage, handling and transportation costs of the various consolidation options, the economic analysis concluded that the least costly alternative would be to remain with the status quo Chill and Freeze operations at both DSO Landover and DSO Cheatham. Due to the close proximity of the current two sets of customers to their respective DSOs and the long distance between the two DSOs (approx. 150 miles) the transportation costs to service the new customers make consolidation an expensive consideration. However, decision makers may want to take a look at broadening the geographic area of consideration to include additional DSOs for consolidation (i.e. perhaps DSO Landover could be more economically consolidated with DSO Philadelphia and/or DSO Cheatham with DSO Columbia, S.C.)

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#### I. INTRODUCTION AND BACKGROUND.

The Field Activities Branch of the Supply Operations Division in the Directorate of Subsistence is responsible for the daily operation of seventeen Defense Subsistence Offices (DSOs) aligned with the Defense Subsistence Region (DSR)-Atlantic and provides assistance and coordination for five West Coast DSOs aligned with DSR-Pacific. The mission of each DSO is to provide effective and economical cold storage warehousing support and buying services for fresh fruits and vegetables to authorized customers within a designated geographical area.

Due to increased budgetary constraints and the continuing need to provide effective and economical support and services to over 2100 Subsistence customers, the Field Activities Branch is currently reviewing the placement of the 21 DSOs and the customers they serve. One recommendation being considered is to move the Chill and Freeze mission from DSO Landover, Maryland to DSO Cheatham, Williamsburg, Virginia. At this time, Subsistence has no plan to make any changes concerning the Fresh Fruit and Vegetable (FF&V) mission currently performed at Landover.

The purpose of this analysis is to determine whether it is more cost effective to serve the 43 Mid-Atlantic Chill and Freeze customers out of consolidated operations at either DSO Landover or DSO Cheatham or whether it is more economical to remain with the status quo operations at both DSO facilities.

#### II. SCOPE.

The analysis was limited to the consolidation of the Chill and Freeze Mission only. Under the guidelines established by the Directorate of Subsistence, no consideration was given to the consolidation of the Fresh Fruit and Vegetable mission. In addition, consolidation was limited to only the DSO Landover and DSO Cheatham sites. Thus, the analysis considered the following three alternatives:

- Status Quo (no consolidation)
- Consolidate Landover Chill and Freeze mission and Cheatham Chill and Freeze mission and service both sets of customers out of DSO Cheatham.
- Consolidate Cheatham Chill and Freeze mission and Landover Chill and Freeze mission and service both sets of customers out of DSO Landover.

#### III. METHODOLOGY.

#### A. Assumptions.

- 1. Sufficient capacity exists at DSO Landover and DSO Cheatham to service all 43 Mid-Atlantic Chill and Freeze customers.
- 2. The current 43 Chill and Freeze customers of the two DSOs will continue to be serviced.
- 3. No additional government personnel costs will be incurred over and above those currently committed for this mission at the two DSOs. It is also assumed there will be no significant reduction in government personnel costs due to the fact that the majority of government personnel at each DSO are associated with the Fresh Fruit and Vegetable (FF&V) mission which is not being considered for consolidation in this analysis.

#### B. Approach.

The cost of servicing the combined 43 Chill and Freeze customers of the two DSOs from DSO Cheatham will be compared to the cost of servicing the same customers from DSO Landover. In addition, these costs will be compared to the costs of the status quo operations out of the two DSO facilities.

#### C. Measurement Data.

Developing a model to make the necessary comparisons for this analysis requires specific data elements such as: current operating costs (i.e. storage and handling costs of the warehouses) and transportation costs. Personnel costs were assumed to be the same regardless of DSO selection.

#### 1. Storage and Handling Costs.

Appendix A displays storage and handling charges for each DSO for the years 1990 through 1992, as provided by Subsistence. No itemized storage costs are listed for DSO Cheatham because this facility is Government owned/ Contractor operated. Storage costs are included in an InterService Support Agreement (ISA) between the Defense Personnel Support Center (DPSC) which leases the warehouse, and the Navy who owns the facility. The details of this agreement are also outlined in Appendix A.

Appendix B displays the annual tonnage that passed through the two warehouses (first time pounds) and the annual tonnage stored (recurring pounds) for years 1990 through 1992. For the Cheatham facility, because it is Government owned there is no tracking of tonnage stored (recurring pounds). Thus, to estimate this number, the following formula was provided by Subsistence:

Cheatham Recurring Pounds = 1.5 \* 1st time Pounds

This information is used to develop tonnage estimates for carrier tender and service agreements.

#### 2. Transportation Costs.

The current negotiated carrier rate tender and service agreements for Landover and Cheatham were provided by Subsistence. Estimates for tonnage shipped during the year were compiled from the tender and service agreements for each DSO.

Negotiated tender rates are the actual contracted cost per 100 pounds (cwt) to transport goods from a point of origin (i.e. DSO) to a customer. Tender rates were only available for each DSO's current customers, therefore, a method to derive expected tender rates for new customers had to be developed.

The Office of Transportation and Traffic Management provided estimated tender rates based on published tariff rates for all new points of origin (see Appendix C). Tariff rates are regionalized rates for carriers to deliver to customers in a certain geographical area. The Office of Transportation computed the ratio of tender rates to tariff rates as an estimate of tender rates for new customers; however, the tender rate deviated from the tariff rate by 25 percent to 250 percent with no correlation to distance or weight category. The Operations Research and Economic Analysis Office (OR&EA) determined this variance to be extreme, thus the estimates would be unreliable predictors of the expected tender rates.

Upon further statistical review and analysis, the OR&EA Office developed a regression model based on cost of cwt per mile for both low weight and high weight shipments. Tender rates are negotiated based on weight of shipments ranging from 1,000 pounds up to 40,000 pounds. Carriers bid tenders for each weight category, however, to minimize the number of estimations in the model, two weight

categories were used: a low and high rate. The Office of Transportation and Traffic Management helped categorize these rates based on carriers minimum weight requirements per shipment.

The model was developed using the cwt per mile for Landover and Cheatham's existing customers. Appendix D displays each of the 43 customers in the Mid-Atlantic Region that must be serviced, distance from each of the alternative DSO warehouses and the cost per mile for each weight category. A non-linear regression model was then run for each DSO and each weight category. The statistical output for each regression model can be viewed in Appendices E1 through E4.

#### IV. ANALYSIS.

By conducting the correlation analysis it was determined that the variables, in this case distance and cost, were related in such a manner as to allow for estimating the tender rates for new customers at Cheatham and Landover.

Table 1 below shows the summary statistics from the regression analysis run on each DSO for each weight category. An R-squared statistic indicates the mathematical ability of the regression to predict cost (tender rate) based on distance.

TABLE 1									
	SUMMARY	STATISTICS ON REGRESSION ANALYS	SIS						
DSO	RATE	REGRESSION MODEL	R-SQUARED						
Cheatham	Low	$Y = \exp(-0.22) * X - 0.69$	76%						
Cheatham	High	$Y = \exp(-1.39) * X - 0.69$	67%						
Landover	Low	$Y = \exp(0.22) * X - 0.76$	72%						
Landover	High	$Y = \exp(-0.94) * X - 0.76$	77%						
where Y	= expe	cted tender rate; X = distance	in miles						

An R-squared statistic of 76 percent implies that approximately 76 percent of the variability in cost is explained by the distance from Cheatham to its customers. This indicates that the tender rate charged is closely

associated with the distance traveled. Using the non-linear regression model:

$$Y = \exp(-0.22) * X ^{-0.69}$$

low tender rates were generated for each new customer of Cheatham.

Similarly, the estimates for each regression in Table 1 were used to generate low and high tender rates for each of the DSO's new customers.

In Appendices F1 and F2 the estimated tender rates for each new customer of Cheatham and each new customer of Landover derived by the regression models are shown. These estimated rates were then used to calculate the transportation charges by weight for all customers. Transportation charges were calculated by multiplying the tender rate per cwt by the hundred pound tonnage shipped for each customer. The total of all customers' transportation costs for Cheatham as the consolidated DSO were compared to total transportation costs of Landover as the consolidated DSO. These consolidated costs were then compared to the transportation costs of the status quo operations. 2, below, the expected annual transportation costs to service all 43 Mid-Atlantic customers out of DSO Cheatham are approximately \$411,000 more than the status quo transportation costs of shipping out of DSO Landover and DSO Cheatham, while the transportation costs at a consolidated Landover facility are expected to be \$1,074,000 more annually.

TABLE 2										
ANNUAL TRANSPORTATION COSTS										
		Consol	idated DSO							
	Status Quo	Cheatham	Landover							
Landover Customers	\$448,000	\$859,000	\$448,000							
Cheatham Customers	\$1,716,000	\$1,716,000	\$2,790,000							
Total Costs	\$2,164,000	\$2,575,000	\$3,238,000							
Differences		+\$411,000	+\$1,074,000							

TABLE 4										
SUMMARY OF MAJOR COST ELEMENTS										
Consolidated DSO										
	Status Quo	Cheatham	Landover							
Transportation	\$2,165,000	\$2,575,000	\$3,238,000							
Handling	\$368,000	\$347,000	\$500,000							
Storage	\$590,000	\$507,000	\$609,000							
TOTALS	\$3,123,000	\$3,429,000	\$4,347,000							
DIFFERENCE		+\$306,000	+\$1,224,000							

Considering the major cost elements in Table 4, the costs of consolidating operations at DSO Cheatham are expected to be approximately \$918,000 less annually than consolidating at DSO Landover. However, to consolidate the two DSOs at Cheatham would cost approximately \$306,000 more than the current status quo operations at both Landover and Cheatham.

Because transportation is the major cost factor in this analysis, a sensitivity analysis was performed on the transportation costs to determine at what level Cheatham must decrease their tender rates to be competitive with the current status quo operating costs. From the sensitivity analysis, the transportation costs for Cheatham would have to be 15 percent less than estimated in order for Cheatham to be competitive with current status quo operating costs.

#### VI. CONCLUSIONS.

It appears from the economic analysis that the current status quo operations at DSO Landover and DSO Cheatham are the least costly. Transportation costs to service Landover customers out of Cheatham would have to be reduced by approximately 15 percent before consolidation of the two DSOs would begin to be cost effective.

#### DSO STORAGE AND HANDLING COSTS

CHEATHAM:	1990	1991	1992
Chill and Freeze Handling Costs (CWT)*	0.7523	0.7503	0.6633
LANDOVER:			
FREEZER:	•		
Handling Costs (CWT)	0.98	1.01	1.01
Storage Costs (CWT)	0.78	0.80	0.80
COOLER:			
Handling Costs (CWT)	0.78	08.0	0.80
Storage Costs (CWT)	0.64	0.66	0.68

#### Cheatham Storage Costs:

Cheatham storage costs = FY'92 Navy/DPSC Interservice Support Agreement costs of \$507,420 which are DPSC's costs for the use of the entire warehouse.

<sup>\*</sup> Cheatham DSO is Gov't owned/Contractor operated.

No Contractor storage costs. Navy owned-Navy/DPSC ISSA.

#### DSO ANNUAL TONNAGE

FIRST	TIME (	(POUNDS)

	1990	1991	1992
CHEATHAM:	62,624,651	49,564,669	45,879,047
LANDOVER: TOTAL	8,551,806	6,202,374	6,711,257
Frozen (84%)	7,183,517	5,209,994	5,637,456
Chill (16%)	1,368,289	992,380	1,073,801

#### RECURRING (POUNDS)

	1990	1991	1992
CHEATHAM:*	93,936,976	74,347,003	68,818,570
LANDOVER: TOTAL	13,591,081	11,938,953	10,604,560
Frozen (84%)	11,416,508	10,028,721	8,907,630
Chill: (16%)	2,174,573	1,910,232	1,696,730

<sup>\*</sup> Cheatham Recurring Pounds = 1.5 x 1st Time Pounds - 45 day Safety Level

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LENGLEY AFF ALL VA \$1.00 \$1.00 \$1.20 \$75.50 \$1.16 \$40 \$0.42 \$2.592 \$10.42 \$4.10 \$4.50 \$1.74 LANGLEY AFF VA FF 1.00 \$1.00 \$1.20 \$75.801 \$11.10 \$40 \$0.62 \$77.27 \$4.75 \$4.47 \$4.49 \$1.595 \$1.49 \$1.69 \$1.60 \$1							_								
FT. A.F. HILL WA \$2,00 10 \$2,20 75,802 \$1.10 40 \$0.65 77,272 \$3,47 \$3,43 \$3,60 \$3,60 \$FT. A.F. HILL WA \$7,50 \$110,702 \$4,117 30 \$40,70 \$60,872 \$10.60 \$12,69 \$43,49 \$1.79 FT. FIDETT WA \$8,00 \$1,00 \$1.65 60,660 \$11.80 \$40,47 \$3,600 \$10,42 \$60,22 \$40,80 \$1.85 \$40,60 \$12,60 \$41,60 \$10,42 \$40,47 \$30,600 \$10,42 \$40,40 \$10	-		_ 10				40								
FT FIGNET VA \$5,04 5 84.00 119.762 \$1.17 50 \$0.76 66.671 \$10.60 \$12.69 \$4.49 \$1.99 \$T. FID ETT VA \$50.05 \$1.65 \$60.60 \$1.165 \$60.60 \$1.165 \$40.47 \$34.07 \$10.42 \$60.25 \$40.00 \$1.97 \$1.00 \$1.65 \$60.60 \$1.65 \$40.07 \$34.07 \$34.07 \$10.42 \$40.25 \$40.00 \$1.97 \$1.00 \$1.65 \$40.07 \$34.07 \$34.07 \$34.07 \$40.00 \$1.00 \$12.69 \$44.99 \$2.60 \$1.00 \$40.07 \$40.00 \$1.00 \$1.00 \$1.00 \$10.00 \$12.69 \$44.99 \$2.60 \$1.00 \$1.10 \$1.10 \$1.10 \$1.10 \$1.10 \$1.10 \$1.10 \$1.10 \$1.10 \$1.10 \$1.10 \$1.10 \$1.10 \$1.10 \$1.10 \$1.10			10				40	_		\$10.42					
Service of the servic			10	\$2.2v	75.8eZ	\$1.10	40				\$5.43				
VA HOSPITAL VA 83,50 5 84.00 114.797 81.70 30 80.70 53.855 811.86 813.33 85.02 81.70 VA HOSPITAL VA FEEL CORA. INSTITUTE VA 83,54 5 84.00 119.782 81.17 30 80.75 64.104 811.00 812.69 84.49 82.66 FEEL CORA. INSTITUTE VA 83,54 5 84.00 110 84.17 65.073 83.81 40 81.14 27.922 87.71 84.66 84.45 81.50 FEEL CORA. INSTITUTE VA 86.61 10 84.01 60.673 83.61 40 81.03 27.032 87.71 84.66 84.45 81.50 FEEL CORA. INSTITUTE VA 86.68 10 84.01 60.673 83.61 40 81.03 27.032 87.71 84.66 84.45 81.50 FEEL CORA. INSTITUTE VA 86.68 10 83.95 59.762 83.81 40 81.09 28.612 87.71 84.62 84.45 81.50 FEEL CORA. INSTITUTE VA HOSPITAL VA		8J. 34	:	84.ÚU	114.76%	817	30	8v.7a	60.07	11v.60	\$12.09	\$4.49			
FELL CORR. INSTITUTE WA \$3,04 5 800 119.702 \$1.17 30 \$0.75 04.102 \$10.00 \$12.00 \$4.47 \$2.00 FED. CORR. Positive wa FELL CORR. INSTITUTE WA 66.61 10 \$4.17 05.003 \$5.00 40 \$1.14 29.003 \$7.71 \$4.00 \$4.45 \$1.33 FT. BERGO NC FED. CORR. Positive Wa 66.00 No. 60.07% \$5.00 40 \$1.10 27.032 \$7.71 \$4.00 \$4.45 \$1.30 FED. CORR. Positive Wa 66.00 No. 60.07% \$5.00 40 \$1.10 \$2.007 \$7.71 \$4.00 \$4.45 \$1.20 FED. CORR. Positive Wa 66.00 No. 60.00 No.	NANAL AIR STRITEN VA	\$7.05	10	61.65	60.604	\$1.18	40	80.47	39.63%	\$10.42	\$6.32	14.90	s:.45	naval air station va	•
Fig. Brade NC	VA HOSFITAL VA	\$3.50	5	84.00	114.292	10	30	80.70	53.65%	\$:1.66	\$13.33	45.02	\$2.70	va hcspital va	
### PED COPR 1857 NC	FEEL SURA, INSTITUTE VA	83,34	5	84.W	119.762	\$1.17	30	SU. 75	o4. 10%	\$10.00	\$12.69	54.47	\$2.66	FED. CURN. INSTITUTE VA	
LEDEURE AFR NC 86.88 10 84.21 61.192 83.77 40 81.15 28.972 84.72 84.45 81.29 LEDEURE AFR NC   SEVENAR JONSON AFR NC 86.61 10 85.95 99.782 83.81 40 81.09 28.012 87.71 84.91 84.45 81.27 SEVENAR JONSON AFR NC 86.87 5 85.00 109.592 86.61 10 84.00 67.501 88.00 87.501 84.90 90.40591144 NC   WARRESTIAL NC 86.88 5 80.075 111.742 87.99 10 85.00 67.501 89.015 81.015 81.00 86.60 86.12 90.00591744 NC   WARRESTIAL NC 86.88 5 86.00 119.566 86.05 69.42 69	FT. MASS NO	\$6.61	10	84.17	63.(42	15.8;	40	\$1.14	29.922	\$7.71	84.6a	84.45	\$1.33	FT. BRAGG NO	
SEYPOUR JOHNSON AFR NC	FED DONA DAST NO	fo. ol	10	\$4.01	60.672	15. úl	40	si.us	27.032	\$7,71	\$4.68	84.45	\$1.70	FED CORR INST NO	•
VA HOSPITAL NC 87,30 S 85,00 109,592 83,01 10 84,00 67,501 83,01 82,71 84,90 VA HOSPITAL NC 86,83 S 810,75 121,742 87,99 10 85,40 67,551 810,15 812,36 89,05 86,12 VA HOSPITAL NC MAPPITE NA 82,05 10 81,20 39,342 81,16 40 89,42 55,591 81,042 84,10 84,90 81,74 HOSPITAL NC HOSPITAL NC 82,05 10 81,20 75,974 82,08 10 81,25 25,591 81,02 84,01 84,90 81,74 HOSPITAL NC HOSPITAL NC HOSPITAL NC 82,05 10 81,20 75,974 82,08 10 81,25 25,591 81,02 84,01 84,00 81,74 HOSPITAL NC HOSPITAL	LÉGEURE AFB NO	\$6.88	10	\$4.2.	61.192	\$3.97	40	\$1.15	28. 57:	\$7.71	\$4.72	\$4.45	\$1.29	LEJEURE WE NO	
VA HOSPITAL NC 87,30 5 89,00 109,592 80,01 10 84,00 67,501 89,05 89,05 80,12 VA HOSPITAL NC 88,80 5 810,75 121,742 87,99 10 85,40 67,501 810,15 812,70 89,05 80,12 VA HOSPITAL NC 88,80 5 810,75 121,742 87,99 10 85,40 67,501 810,15 812,70 89,05 80,12 VA HOSPITAL NC 87,001 82,005 10 81,20 39,342 81,16 40 89,42 55,597 810,42 84,10 84,90 81,74 NSC NOPPICE VA 80,29 5 82,50 75,997 82,000 10 81,25 38,401 81,05 84,401 84,90 81,74 NSC NOPPICE VA 80,06 10 84,42 44,24 85,49 81,25 33,402 810,34 87,66 87,23 84,01 NSC DEATHER VA NSC DEATHER VA 80,06 10 84,42 44,24 85,49 49,121 30,401 87,06 87,23 84,01 NSC DEATHER VA NSC DEATHER VA 80,06 10 84,42 44,24 85,49 49,121 30,401 87,06 87,23 84,01 NSC DEATHER VA NSC DEATHER VA 81,25 33,402 81,03 87,71 84,95 84,45 81,36 CORRO 1 87,99 10 86,01 75,272 84,61 40 81,55 35,192 89,05 86,61 85,35 81,78 CORRO 2 87,99 10 86,01 72,972 81,06 40 81,55 35,192 89,05 86,61 85,35 81,78 CORRO 2 87,99 10 86,01 72,972 81,06 40 80,05 80,192 89,23 86,73 84,00 82,41 CORRO 2 87,99 10 82,10 72,972 81,06 40 80,05 80,192 89,23 86,73 84,00 82,41 CORRO 3 80,06 80,192 89,23 86,73 84,00 82,41 CORRO 3 80,06 80,192 89,23 86,73 84,00 82,41 CORRO 3 80,06 80,192 89,23 86,73 84,00 82,41 CORRO 5 80,06 80,192 89,23 80,07 82,41 CORRO 5 80,06 80,192 80,192 80,192 80,193 80,19	SEYPOUR JOHNSON AFB NC	\$6.61	10	\$3.95	59.76%	13.81	40	\$1.09	28.61%	87.71	34.61	84.45	\$1.27	SEVACUA JONASON WAS NO	
## ACSFITAL AC	VA HOSPITAL NO	17.30	5		109.592	10.01	10	14.20			£y.34	\$7.71			
## FLORE CONTROL # \$2.69	VA ACSFITAL NO		5										\$0.12	VA NGSPITAL NO	
MSC DEATHER VS	on midding his		•	-									_		
NSC DESTRUCTOR SQ. 29 S. 20.50 75.997 82.80 10 81.55 43.402 830.34 87.66 89.23 84.01 MSC DESTRUCTOR VA.  10760 80.86 10 84.42 64.242 85.97 40 81.21 30.461 87.71 84.95 84.45 81.36 COREO 1  10760 87.99 10 86.01 75.227 84.61 40 81.55 33.192 89.05 86.81 85.35 81.78 COREO 2  10760 87.99 10 86.01 75.227 84.61 40 81.55 33.192 89.05 86.81 85.35 81.78 COREO 2  10760 4 82.40 10 82.10 72.922 81.00 40 80.65 80.192 89.23 86.73 84.00 82.41 COREO 3  10760 5 86.41 10 84.76 71.103 83.81 40 81.37 35.98 87.71 85.48 84.45 81.60 COREO 5  10760 6 82.90 10 82.25 75.865 81.10 40 81.37 35.98 87.71 85.48 84.45 81.60 COREO 5  10760 7 83.05 10 81.73 56.772 81.18 40 80.45 40.152 81.42 85.47 87.10 84.14 82.92 COREO 6  10780 7 83.05 10 81.73 56.772 81.18 40 80.45 49.153 810.42 85.47 84.90 82.41 COREO 6  10780 7 83.05 10 81.73 56.772 81.18 40 80.55 49.153 810.42 85.47 84.90 82.41 COREO 6  10780 7 83.05 10 81.73 56.772 81.18 40 80.65 49.153 810.42 85.47 84.90 82.41 COREO 6  10780 7 83.05 10 81.73 56.772 81.18 40 80.65 49.153 810.42 85.47 84.90 82.41 COREO 6  10780 7 83.05 10 81.73 56.772 81.18 40 80.65 49.153 810.42 85.47 84.90 82.41 COREO 6			10										_		•
1796   80.66   10 84.62										1					
CFEC 2   87,99   10   86.01   75.272   84.61   40   81.52   23.192   89.05   86.81   85.35   81.78   COPBO 2	19960-1		16					-	-						-
CONSC				-											
Compact 4										1					
CPBC 5															
2760 6 \$2.90 10 \$2.20 75.80% \$1.10 40 31.75 80.18% \$9.47 \$7.18 \$4.18 \$2.92 CORED 8 2760 7 \$5.05 (0 \$1.00 52.48% \$1.18 40 \$0.49 41.53% \$10.42 \$5.47 \$4.90 \$2.63 CORED 7 2760 6 \$3.05 10 \$1.73 56.77% \$1.18 40 \$0.59 49.15% \$10.42 \$5.47 \$4.90 \$2.41 CORED 8 2780 7 \$5.05 10 \$1.95 \$4.95% \$1.18 40 \$0.58 49.15% \$10.42 \$5.47 \$4.90 \$2.41 CORED 9										,					
2750 7 \$2.05 (0 \$1.60 \$2.46% \$1.18 40 \$0.49 \$1.53% \$10.42 \$5.47 \$4.90 \$2.63 COMBQ 7 2760 8 \$3.05 10 \$1.73 \$6.77% \$1.18 40 \$0.55 \$9.15% \$10.42 \$5.47 \$4.90 \$1.65 \$1.41 COMBQ 6 2780 9 \$2.65 10 \$1.95 68.92% \$1.18 40 \$0.58 \$9.15% \$10.42 \$6.78 \$4.90 \$1.41 COMBQ 9															
DMD 6 63.05 10 51.73 56.772 51.18 40 50.56 49.152 51.0.42 55.01 54.90 51.41 COMD 6 5780 7 52.65 10 51.95 68.922 51.18 40 50.58 49.152 51.042 56.78 50.90 52.41 COMD 9															± .
\$2.05 10 \$1.95 68.922 \$1.18 40 \$0.128 49.155 110.42 \$6.76 \$4.90 \$2.41 COREQ 9															
				-										· · · · · · · · · · · · · · · · · · ·	
2765-10 #2.90 :0 #2.75 94.65% #1.10 40 #0.65 77.27% #6.47 #6.03 #3.80 #3.76 \$2#63 #0	37 <b>6</b> 5 10							-				-			

CHEATHAM CUSTOMERS

MILES

MILES

LANDOVER CHEATHAM TENDER RATE

LOW

FT. EUSTIS. NEWPORT NEWS, VA.	177	19	\$1.50	\$0.0789	\$0.40	\$0.0211
			\$3.00	\$0.1785	\$0.75	\$0.0441
NAVAL WEAPONS STATION, YORKTOWN, VA.	156	17				\$0.0225
FT. MONROE, HAMPTON, VA.	187	40	\$3.50	\$0.0875	• \$0.90	
FORT LEE, PETERSBURG, VA.	136	72	\$1.90	\$0.0264	\$0.55	\$0.0076
LANGLEY AFB, HAMPTON, VA.	187	35	\$1.20	\$0.0343	\$0.42	\$0.0120
FT. A.P. HILL, FREDERICKSBURG, VA.	75	100	\$2.20	\$0.0220	\$0.85	\$0.0085
			\$4.00	\$0.0336	\$0.78	\$0,0066
FT. PICKETT, BLACKSTONE, VA.	167	119		-		
NAVAL AIR STATION, OCEANA, VA.	199	67	\$1.85	\$0.0276	\$0.47	\$0.0070
VA HOSPITAL, HAMPTON, VA.	187	30	\$4.00	\$0.1333	\$0.70	\$0.0233
FED CORR INSTITUTE, PETERSBURG, VA.	136	64	\$4.00	\$0.0625	\$0.75	\$0.0117
· - · · ·	_				\$1.14	\$0.0047
FT. BRAGG. FAYETTEVILLE, NC.	317	245	\$4.17	\$0.0170		
FED CORR INSTITUTE, BUTNER, NC.	249	235	\$4.01	\$0.0171	\$1.03	\$0.0044
LEJEUNE AFB. JACKSONVILLE, NC.	326	246	\$4.21	\$0.0171	\$1.15	\$0.0047
· · · · · · · · · · · · · · · · · · ·	275	195	\$3.95	\$0.0203	\$1.09	\$0,0056
SEYMOUR JOHNSON AFB, GOLDSBORO, NC.						
VA HOSPITAL. FAYETTEVILLE, NC.	317	244	\$8.00	\$0.0328	\$4.20	\$0.0172
VA HOSPITAL, SALISBURY, NC.	336	265	\$10.75	\$0.0377	\$5.40	\$0.0189
VA HOSPITAL, DURHAM, NC.	261	205	\$8.00	\$0.0390	\$4.20	\$0.0205
		56	\$1,20	\$0.0214	\$0.42	\$0.0075
NSC NORFOLK, NORFOLK, VA.	193					
NSC CHEATHAM, WILLIAMSBURG, VA.	157	2	\$2.50	\$1.2500	\$1.25	\$0.6250
COMBO 1	326	248	\$4.42	\$0.0180	\$1.21	\$0.0049
COMBO 2	336	285	\$6.01	\$0.0211	\$1.53	\$0.0054
		285	\$6.01	\$0.0211	\$1.53	\$0.0054
COMBO 3	336	-				
COMBO 4	136	72	\$2.10	\$0.0292	\$0.65	\$0.0090
COMBO 5	317	245	\$4.70	\$0.0192	\$1.37	\$0.0056
COMBO 6	167	119	\$2.20	\$0.0185	\$0.75	\$0.0063
			\$1.60	\$0.0842	\$0.49	\$0.0258
COMBO 7	177	19				
COMBO 8	187	40	\$1.73	\$0.0433	\$0.58	\$0.0145
COMBO 9	187	40	\$1.98	\$0.0495	\$0.58	\$0.0145
COMBO 10	136	100	\$2.75	\$0.0275	\$0.85	\$0.0085
COMIDO 10	130	100	••	00.00.0	•••••	•
	MILES	MILES	FOM	LOW	HIGH	HIGH
LANDOVER CUSTOMERS	CHEATHAM	LANDOVER	TENDER RATE	COST/MILE	TENDER RATE	COST/MILE
NAVAL ACADEMY, ANNAPOUS, MD.	173	27	\$3.36	\$0.1244	\$1.59	\$0.0589
						\$0.0244
MIDSHIP FOOD SERVICE, ANNAPOLIS, MD.	173	27	\$2.30	\$0.0852	\$0.66	
FORT BELVOIR, ALEXANDRIA, VA.	135	28	\$0.85	\$0.0304	\$0.47	\$0.0158
NAVAL MEDICAL CENTER, BETHESDA, MD.	156	11	\$3.50	\$0.3182	\$1.00	\$0.0909
		11	\$2.00	\$0.1818	\$0.68	\$0.0615
BOLLING AFB, WASH D.C.	145					
HOWARD UNIVERSITY HOSPITAL, WASH D.C.	148	8	\$3.76	\$0.4700	\$1.89	\$0.2363
NAVAL STATION, ANNAPOLIS, MD.	173	27	\$3.36	\$0.1244	\$1.15	\$0.0426
NAVAL STATION, WASH D.C.	148	10	\$3.76	\$0.3760	\$1.89	\$0.1890
				\$0.3500	\$1.90	\$0.1900
SOLDIERS AND SAILORS HOME, WASH D.C.	148	10	\$3.50			
FT. MEADE, ODENTON, MD.	162	20	\$1.59	\$0.0795	\$0.75	\$0.0375
FT. MEYER, ARLINGTON, VA.	154	13	\$1.35	\$0.1038	\$0.52	\$0.0400
PAX NAVAL STATION, CEDAR POINT, MD.	144	89	\$4.16	\$0.0467	\$1.15	\$0.0129
• • • • • • • • • • • • • • • • • • • •					\$2.00	\$0.0444
HQ MARINE CORPS, QUANTICO, VA.	80	45	\$2.30	\$0.0511		
FT. RICHIE, FT. RICHIE, MD.	211	84	54.97	\$0.0592	\$1.23	\$0.0146
VA HOSPITAL, WASH D.C.	148	10	\$3.76	\$0.3760	\$0.70	\$0.0700
			<b>44</b>	-	\$1.67	\$0.0239
114 11000F41 4445F110D1100 1464		**	** 67			
VA HOSPITAL, MARTINSBURG, WV.	200	70	\$2.97	\$0.0424		
va hospital, martin <b>sburg, wv.</b> Va hospital, ft. howard, <b>m</b> d.		70 45	\$2.97 \$2.49	\$0.0424 \$0.0553	\$0.68	\$0.0151
VA HOSPITAL, FT. HOWARD, MD.	200		-			
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD.	200 186 221	45 43	\$2.49 \$5.00	\$0.0553 \$0.1393	\$0.66 \$1.40	\$0.0151 \$0.0326
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA.	200 196 221 136	45 43 66	\$2.49 \$5.99 \$4.45	\$0.0553 \$0.1393 \$0.0674	\$0.68 \$1.40 \$1.05	\$0.0151 \$0.0326 \$0.0159
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C.	200 186 221 136 148	45 43 66 14	\$2.49 \$5.00 \$4.45 \$2.89	\$0.0553 \$0.1393 \$0.0674 \$0.2064	\$0.68 \$1.40 \$1.05 \$0.87	\$0.0151 \$0.0326 \$0.0159 \$0.0621
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA.	200 196 221 136	45 43 66	\$2.49 \$5.99 \$4.45	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623	\$0.66 \$1.40 \$1.05 \$0.87 \$0.68	\$0.0151 \$0.0326 \$0.0159 \$0.0621 \$0.0170
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD.	200 196 221 136 148 186	45 43 66 14	\$2.49 \$5.00 \$4.45 \$2.89	\$0.0553 \$0.1393 \$0.0674 \$0.2064	\$0.68 \$1.40 \$1.05 \$0.87	\$0.0151 \$0.0326 \$0.0159 \$0.0621
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD.	200 186 221 136 148 186 186	45 43 66 14 40 40	\$2.49 \$5.99 \$4.45 \$2.89 \$2.49 \$2.77	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693	\$0.68 \$1.40 \$1.05 \$0.87 \$0.68 \$0.77	\$0.0151 \$0.0326 \$0.0159 \$0.0621 \$0.0170 \$0.0193
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV.	200 198 221 136 148 186 186 310	45 43 66 14 40 40 350	\$2.49 \$5.99 \$4.45 \$2.89 \$2.49 \$2.77 \$5.74	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0164	\$0.68 \$1.40 \$1.05 \$0.87 \$0.68 \$0.77 \$2.87	\$0.0151 \$0.0326 \$0.0159 \$0.0621 \$0.0170 \$0.0193 \$0.0082
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV.	200 198 221 136 148 186 186 310 312	45 43 66 14 40 40 350 225	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0164 \$0.0222	\$0.66 \$1.40 \$1.05 \$0.87 \$0.88 \$0.77 \$2.87 \$2.62	\$0.0151 \$0.0326 \$0.0159 \$0.0621 \$0.0170 \$0.0193 \$0.0082 \$0.0116
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV.	200 198 221 136 148 186 186 310	45 43 66 14 40 40 350 225 43	\$2.49 \$5.99 \$4.45 \$2.89 \$2.49 \$2.77 \$5.74 \$5.00 \$4.24	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0184 \$0.0222 \$0.0986	\$0.68 \$1.40 \$1.05 \$0.87 \$0.68 \$0.77 \$2.87 \$2.62 \$0.74	\$0.0151 \$0.0326 \$0.0159 \$0.0621 \$0.0170 \$0.0103 \$0.0082 \$0.00172
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV.	200 198 221 136 148 186 186 310 312	45 43 66 14 40 40 350 225	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0164 \$0.0222	\$0.66 \$1.40 \$1.05 \$0.87 \$0.88 \$0.77 \$2.87 \$2.62	\$0.0151 \$0.0326 \$0.0159 \$0.0621 \$0.0170 \$0.0193 \$0.0082 \$0.0116
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2	200 188 221 136 148 186 310 312 186 221	45 43 66 14 40 40 350 225 43 43	\$2.49 \$5.90 \$4.45 \$2.89 \$2.49 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24	\$0.0553 \$0.1393 \$0.0674 \$0.2074 \$0.0623 \$0.0693 \$0.0164 \$0.0222 \$0.0986	\$0.68 \$1.40 \$1.05 \$0.87 \$0.88 \$0.77 \$2.87 \$2.62 \$0.74	\$0.0151 \$0.0326 \$0.0159 \$0.0521 \$0.0170 \$0.0193 \$0.0082 \$0.0116 \$0.0172 \$0.0172
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 3	200 186 221 136 148 186 310 312 166 221 173	45 43 66 14 40 40 250 225 43 43 27	\$2.49 \$5.00 \$4.45 \$2.89 \$2.49 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$8.40	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0184 \$0.0222 \$0.0988 \$0.0988	\$0.68 \$1.40 \$1.05 \$0.87 \$0.68 \$0.77 \$2.87 \$2.62 \$0.74 \$0.74	\$0.0151 \$0.0326 \$0.0159 \$0.0621 \$0.0170 \$0.0193 \$0.0082 \$0.0116 \$0.0172 \$0.0172 \$0.0274
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 4	200 198 221 136 148 185 310 312 166 221 173	45 43 66 14 40 350 225 43 43 27 27	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$8.49 \$2.99	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0164 \$0.0222 \$0.0986 \$0.0986 \$0.0986 \$0.0944 \$0.1107	90.68 \$1.40 \$1.05 \$0.87 \$0.88 \$0.77 \$2.87 \$2.62 \$0.74 \$0.74 \$0.74	\$0.0151 \$0.0328 \$0.0559 \$0.0621 \$0.0170 \$0.0193 \$0.0082 \$0.0116 \$0.0172 \$0.0172 \$0.0274 \$0.0274
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 3	200 186 221 136 148 186 310 312 166 221 173	45 43 66 14 40 40 250 225 43 43 27	\$2.49 \$5.00 \$4.45 \$2.89 \$2.49 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$8.40	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0184 \$0.0222 \$0.0988 \$0.0988	\$0.68 \$1.40 \$1.05 \$0.87 \$0.68 \$0.77 \$2.62 \$0.74 \$0.74 \$0.74 \$0.74	\$0.0151 \$0.0326 \$0.0159 \$0.0521 \$0.0170 \$0.0103 \$0.0082 \$0.0116 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0296
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 4 COMBO 5	200 198 221 136 148 185 185 310 312 166 221 173 173 221	45 43 66 14 40 350 225 43 43 27 27	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$8.49 \$2.99	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0164 \$0.0222 \$0.0986 \$0.0986 \$0.0986 \$0.0944 \$0.1107	90.68 \$1.40 \$1.05 \$0.87 \$0.88 \$0.77 \$2.87 \$2.62 \$0.74 \$0.74 \$0.74	\$0.0151 \$0.0328 \$0.0559 \$0.0621 \$0.0170 \$0.0193 \$0.0082 \$0.0116 \$0.0172 \$0.0172 \$0.0274 \$0.0274
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 4 COMBO 5 COMBO 6	200 198 221 136 148 188 185 310 312 166 221 173 173 173 173	45 43 96 14 40 25 25 43 43 27 27 27	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$8.49 \$2.99 \$1.55 \$4.24	\$0.0553 \$0.1393 \$0.0674 \$0.0623 \$0.0693 \$0.0164 \$0.0222 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0476	\$0.68 \$1.40 \$1.05 \$0.87 \$0.88 \$0.77 \$2.87 \$2.82 \$0.74 \$0.74 \$0.74 \$0.80 \$0.74	\$0.0151 \$0.0326 \$0.0159 \$0.0521 \$0.0170 \$0.0183 \$0.0082 \$0.0116 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0286 \$0.0083
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 5 COMBO 6 COMBO 6	200 198 221 136 148 185 186 310 312 168 221 173 173 221 144 138	45 43 66 14 40 350 225 43 43 27 27 27 88	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$8.49 \$2.99 \$1.55 \$4.24 \$2.25	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0623 \$0.0184 \$0.0222 \$0.0986 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0476	\$0.68 \$1.40 \$1.05 \$0.87 \$0.88 \$0.77 \$2.62 \$0.74 \$0.74 \$0.74 \$0.80 \$0.80 \$0.74 \$0.80	\$0.0151 \$0.0326 \$0.0521 \$0.0170 \$0.0193 \$0.0082 \$0.0116 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0296 \$0.0083 \$0.0106
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 6 COMBO 6 COMBO 7 COMBO 7	200 198 221 136 148 185 310 312 166 221 173 173 221 144 138 200	45 43 66 14 40 40 350 225 43 43 27 27 27 28 66	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$8.49 \$2.99 \$1.55 \$4.24 \$2.25 \$2.25	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0184 \$0.0222 \$0.0988 \$0.0988 \$0.3144 \$0.1107 \$0.0574 \$0.0476 \$0.0336	\$0.68 \$1.40 \$1.05 \$0.87 \$0.88 \$0.77 \$2.87 \$2.62 \$0.74 \$0.74 \$0.74 \$0.80 \$0.80 \$0.74 \$0.80 \$0.74 \$0.80 \$0.74	\$0.0151 \$0.0328 \$0.0521 \$0.0621 \$0.0170 \$0.0193 \$0.0082 \$0.0116 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0296 \$0.0286 \$0.0150
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 5 COMBO 6 COMBO 6	200 198 221 136 148 185 186 310 312 168 221 173 173 221 144 138	45 43 66 14 40 350 225 43 43 27 27 27 88	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$8.49 \$2.99 \$1.55 \$4.24 \$2.25	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0184 \$0.0222 \$0.0986 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0476 \$0.0336 \$0.0336	\$0.68 \$1.40 \$1.05 \$0.87 \$0.68 \$0.77 \$2.62 \$0.74 \$0.74 \$0.74 \$0.74 \$0.74 \$0.74 \$0.80 \$0.74 \$0.80 \$1.05 \$1.05	\$0.0151 \$0.0326 \$0.0159 \$0.0521 \$0.0170 \$0.0103 \$0.0082 \$0.0116 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0296 \$0.0083 \$0.0150 \$0.0150 \$0.0150
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 4 COMBO 5 COMBO 6 COMBO 7 COMBO 8 COMBO 9	200 198 221 136 148 185 186 310 312 186 221 173 173 221 144 138 200 312	45 43 66 14 40 40 250 225 43 43 27 27 27 89 66 70	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$8.49 \$2.99 \$1.55 \$4.24 \$2.25 \$2.25	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0184 \$0.0222 \$0.0988 \$0.0988 \$0.3144 \$0.1107 \$0.0574 \$0.0476 \$0.0336	\$0.68 \$1.40 \$1.05 \$0.87 \$0.88 \$0.77 \$2.87 \$2.62 \$0.74 \$0.74 \$0.74 \$0.80 \$0.70 \$1.05 \$1.43	\$0.0151 \$0.0328 \$0.0521 \$0.0621 \$0.0170 \$0.0193 \$0.0082 \$0.0116 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0296 \$0.0286 \$0.0150
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 4 COMBO 5 COMBO 6 COMBO 7 COMBO 8 COMBO 9 COMBO 9 COMBO 9	200 198 221 136 148 188 310 312 166 221 173 173 173 221 144 138 200 312	45 43 96 14 40 350 225 43 43 27 27 27 28 66 70 350 350	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$8.49 \$2.99 \$1.55 \$4.24 \$2.25 \$2.35 \$5.74 \$5.74	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0184 \$0.0222 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0476 \$0.0341 \$0.0336 \$0.0184 \$0.0164	\$0.68 \$1.40 \$1.05 \$0.87 \$0.88 \$0.77 \$2.87 \$2.62 \$0.74 \$0.74 \$0.74 \$0.80 \$0.70 \$1.05 \$1.43	\$0.0151 \$0.0326 \$0.0159 \$0.0521 \$0.0170 \$0.0193 \$0.0082 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0296 \$0.0083 \$0.0106 \$0.0150 \$0.0041 \$0.0055
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 6 COMBO 6 COMBO 6 COMBO 7 COMBO 8 COMBO 9 COMBO 10 COMBO 10	200 198 221 136 148 185 186 310 312 166 221 173 173 221 144 138 200 312 312 173	45 43 66 14 40 350 225 43 43 27 27 27 28 66 70 350 350 27	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$4.29 \$1.55 \$4.24 \$2.25 \$2.35 \$5.74 \$5.74	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0623 \$0.0184 \$0.0222 \$0.0986 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0476 \$0.0336 \$0.0336 \$0.0184 \$0.0336 \$0.0184	\$0.68 \$1.40 \$1.05 \$0.87 \$0.88 \$0.77 \$2.87 \$2.62 \$0.74 \$0.74 \$0.74 \$0.80 \$0.80 \$0.70 \$1.05 \$1.43 \$1.91 \$1.20	\$0.0151 \$0.0326 \$0.0521 \$0.0159 \$0.0521 \$0.0170 \$0.0172 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0296 \$0.0083 \$0.0106 \$0.0106 \$0.0106 \$0.0055 \$0.0055
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, BECKLEY, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 4 COMBO 5 COMBO 6 COMBO 7 COMBO 9 COMBO 9 COMBO 10 COMBO 11 COMBO 12	200 198 221 136 148 185 186 310 312 166 221 173 173 221 144 136 200 312 312 173 80	45 43 66 14 40 40 350 225 43 43 27 27 27 28 66 66 70 350 350	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$4.29 \$1.55 \$4.24 \$2.25 \$2.35 \$5.74 \$5.74 \$5.74 \$5.03 \$2.50	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0184 \$0.0222 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0476 \$0.0486 \$0.0184 \$0.0184 \$0.0184 \$0.0184 \$0.0186 \$0.0186	\$0.68 \$1.40 \$1.05 \$0.87 \$0.87 \$0.77 \$2.87 \$2.62 \$0.74 \$0.74 \$0.74 \$0.74 \$0.80 \$0.74 \$0.80 \$1.43 \$1.91 \$1.20 \$0.65	\$0.0151 \$0.0328 \$0.0521 \$0.0521 \$0.0170 \$0.0193 \$0.0062 \$0.0116 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0296 \$0.0083 \$0.0081 \$0.0150 \$0.0150 \$0.0041 \$0.0044 \$0.0444 \$0.0444
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 6 COMBO 6 COMBO 6 COMBO 7 COMBO 8 COMBO 9 COMBO 10 COMBO 10	200 198 221 136 148 185 186 310 312 166 221 173 173 221 144 138 200 312 312 173	45 43 66 14 40 350 225 43 43 27 27 27 28 66 70 350 350 27	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$4.29 \$1.55 \$4.24 \$2.25 \$2.35 \$5.74 \$5.74	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0623 \$0.0184 \$0.0222 \$0.0986 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0476 \$0.0336 \$0.0336 \$0.0184 \$0.0336 \$0.0184	\$0.68 \$1.40 \$1.05 \$0.87 \$0.68 \$0.77 \$2.62 \$0.74 \$0.74 \$0.74 \$0.74 \$0.74 \$0.74 \$0.70 \$1.05 \$1.05 \$1.05 \$1.91 \$1.20 \$0.65 \$0.65	\$0.0151 \$0.0326 \$0.0159 \$0.0521 \$0.0170 \$0.0193 \$0.0082 \$0.0172 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0296 \$0.0083 \$0.0106 \$0.0150 \$0.0150 \$0.0055 \$0.0444 \$0.0425
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 4 COMBO 5 COMBO 6 COMBO 7 COMBO 8 COMBO 9 COMBO 10 COMBO 11 COMBO 12 COMBO 12	200 198 221 136 148 188 188 310 312 168 221 173 173 173 221 144 136 200 312 312 173 80 162	45 43 66 14 40 40 250 225 43 43 27 27 89 66 70 350 350 27 45 20	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$4.29 \$1.55 \$4.24 \$2.25 \$2.35 \$5.74 \$5.74 \$5.74 \$5.03 \$2.50	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0184 \$0.0222 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0476 \$0.0486 \$0.0184 \$0.0184 \$0.0184 \$0.0184 \$0.0186 \$0.0186	\$0.68 \$1.40 \$1.05 \$0.87 \$0.87 \$0.77 \$2.87 \$2.62 \$0.74 \$0.74 \$0.74 \$0.74 \$0.80 \$0.74 \$0.80 \$1.43 \$1.91 \$1.20 \$0.65	\$0.0151 \$0.0328 \$0.0521 \$0.0521 \$0.0170 \$0.0193 \$0.0062 \$0.0116 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0296 \$0.0083 \$0.0081 \$0.0150 \$0.0150 \$0.0041 \$0.0044 \$0.0444 \$0.0444
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 6 COMBO 6 COMBO 6 COMBO 7 COMBO 8 COMBO 9 COMBO 10 COMBO 11 COMBO 12 COMBO 13 COMBO 13	200 198 221 136 148 186 310 312 168 221 173 173 221 144 138 200 312 312 173 80 162 154	45 43 66 14 40 350 225 43 43 43 70 27 27 27 27 27 27 27 27 27 28 88 66 70 350 350 350 350 27 43 43 43 43 43 43 43 43 43 43 43 43 44 40 40 40 40 40 40 40 40 40 40 40 40	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$8.49 \$2.99 \$1.55 \$4.24 \$2.25 \$2.35 \$5.74 \$5.74 \$5.74 \$6.03 \$2.50 \$6.03 \$2.50 \$6.03 \$1.57	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0623 \$0.0184 \$0.0222 \$0.0986 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0374 \$0.0341 \$0.0384 \$0.0184 \$0.0184 \$0.0186 \$0.0186 \$0.0186 \$0.0186 \$0.0186 \$0.0186 \$0.0556	\$0.68 \$1.40 \$1.05 \$0.87 \$0.88 \$0.77 \$2.62 \$0.74 \$0.74 \$0.74 \$0.74 \$0.80 \$0.70 \$1.05 \$1.05 \$1.05 \$1.05 \$0.65 \$0.65 \$0.65	\$0.0151 \$0.0326 \$0.0159 \$0.0621 \$0.0170 \$0.0193 \$0.0082 \$0.0116 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0274 \$0.0274 \$0.0296 \$0.0083 \$0.0106 \$0.0150 \$0.0055 \$0.0041 \$0.0055 \$0.0444 \$0.0444 \$0.0144
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 5 COMBO 6 COMBO 6 COMBO 6 COMBO 7 COMBO 10 COMBO 11 COMBO 11 COMBO 12 COMBO 13 COMBO 13 COMBO 14 COMBO 14	200 198 221 136 148 188 310 312 166 221 173 173 221 144 138 200 312 312 173 80 162 154 156	45 43 66 14 40 40 350 225 43 43 43 77 27 27 89 66 70 350 350 350 350 350 350	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$2.99 \$1.55 \$4.24 \$2.25 \$2.35 \$5.74 \$6.03 \$2.50 \$6.38 \$1.57 \$1.70	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0184 \$0.0222 \$0.0986 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0476 \$0.0336 \$0.0184 \$0.0336 \$0.0184 \$0.0336 \$0.0184 \$0.0356 \$0.0184 \$0.0556 \$0.0184	\$0.68 \$1.40 \$1.05 \$0.87 \$0.88 \$0.77 \$2.87 \$2.82 \$0.74 \$0.74 \$0.74 \$0.80 \$0.74 \$0.80 \$1.05 \$1.43 \$1.91 \$1.20 \$0.85 \$0.85 \$0.85 \$0.85 \$0.85	\$0.0151 \$0.0328 \$0.0521 \$0.0179 \$0.0193 \$0.0082 \$0.0116 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0274 \$0.0296 \$0.0083 \$0.0106 \$0.0150 \$0.0150 \$0.0150 \$0.0150 \$0.0155 \$0.0444 \$0.0425 \$0.0142 \$0.0142 \$0.0162 \$0.0162
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 6 COMBO 6 COMBO 6 COMBO 7 COMBO 8 COMBO 9 COMBO 10 COMBO 11 COMBO 12 COMBO 13 COMBO 13	200 198 221 136 148 186 310 312 168 221 173 173 221 144 138 200 312 312 173 80 162 154	45 43 66 14 40 40 350 225 43 43 27 27 27 28 68 68 69 350 25 350 27 45 20 26 41 41	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$4.24 \$2.25 \$2.35 \$2.35 \$5.74 \$5.74 \$5.74 \$5.74 \$5.74 \$5.75 \$1.57 \$1.57 \$1.70 \$1.40	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0184 \$0.0222 \$0.0986 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0476 \$0.0336 \$0.0164 \$0.0164 \$0.0164 \$0.0165 \$0.0556 \$0.3190 \$0.0556 \$0.3190 \$0.0551 \$0.0574	\$0.68 \$1.40 \$1.05 \$0.87 \$0.87 \$0.77 \$2.82 \$0.74 \$0.74 \$0.74 \$0.74 \$0.74 \$0.80 \$1.05 \$1.43 \$1.91 \$1.20 \$0.65 \$0.65 \$0.51	\$0.0151 \$0.0328 \$0.0159 \$0.0621 \$0.0170 \$0.0193 \$0.0062 \$0.0116 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0296 \$0.0083 \$0.0150 \$0.0150 \$0.0041 \$0.0055 \$0.0444 \$0.0425 \$0.0182 \$0.0425
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 5 COMBO 6 COMBO 6 COMBO 6 COMBO 7 COMBO 10 COMBO 11 COMBO 11 COMBO 12 COMBO 13 COMBO 13 COMBO 14 COMBO 14	200 198 221 136 148 188 310 312 166 221 173 173 221 144 138 200 312 312 173 80 162 154 156	45 43 66 14 40 40 350 225 43 43 43 77 27 27 89 66 70 350 350 350 350 350 350	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$2.99 \$1.55 \$4.24 \$2.25 \$2.35 \$5.74 \$6.03 \$2.50 \$6.38 \$1.57 \$1.70	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0184 \$0.0222 \$0.0986 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0476 \$0.0336 \$0.0184 \$0.0336 \$0.0184 \$0.0336 \$0.0184 \$0.0356 \$0.0184 \$0.0556 \$0.0184	\$0.68 \$1.40 \$1.05 \$0.87 \$0.68 \$0.77 \$2.62 \$0.74 \$0.74 \$0.74 \$0.74 \$0.74 \$0.80 \$1.05 \$1.05 \$1.43 \$1.91 \$1.20 \$0.65 \$0.51 \$0.51	\$0.0151 \$0.0326 \$0.0159 \$0.0521 \$0.0170 \$0.0193 \$0.0082 \$0.0172 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0296 \$0.0283 \$0.0150 \$0.0150 \$0.0155 \$0.0444 \$0.0425 \$0.0144 \$0.0425 \$0.0162 \$0.0464
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 4 COMBO 6 COMBO 6 COMBO 7 COMBO 8 COMBO 10 COMBO 11 COMBO 12 COMBO 13 COMBO 14 COMBO 15 COMBO 16 COMBO 16 COMBO 16 COMBO 16 COMBO 16 COMBO 16 COMBO 17	200 198 221 136 148 188 186 310 312 166 221 173 173 173 221 144 136 200 312 173 80 162 154 156 156 156	45 43 66 14 40 40 250 225 43 43 27 27 27 89 66 70 350 350 27 45 20 28 14	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$4.24 \$2.25 \$2.35 \$2.35 \$2.35 \$2.35 \$2.35 \$2.35 \$2.35 \$2.35 \$2.35 \$2.35 \$2.74 \$3.74	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0184 \$0.0222 \$0.0986 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0476 \$0.0336 \$0.0164 \$0.0164 \$0.0164 \$0.0165 \$0.0556 \$0.3190 \$0.0556 \$0.3190 \$0.0551 \$0.0574	\$0.68 \$1.40 \$1.05 \$0.87 \$0.87 \$0.77 \$2.82 \$0.74 \$0.74 \$0.74 \$0.74 \$0.74 \$0.80 \$1.05 \$1.43 \$1.91 \$1.20 \$0.65 \$0.65 \$0.51	\$0.0151 \$0.0328 \$0.0159 \$0.0621 \$0.0170 \$0.0193 \$0.0062 \$0.0116 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0296 \$0.0083 \$0.0150 \$0.0150 \$0.0041 \$0.0055 \$0.0444 \$0.0425 \$0.0182 \$0.0425
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 6 COMBO 6 COMBO 6 COMBO 7 COMBO 8 COMBO 9 COMBO 10 COMBO 11 COMBO 12 COMBO 13 COMBO 14 COMBO 15 COMBO 15 COMBO 16 COMBO 17 COMBO 18	200 198 221 136 148 185 186 310 312 168 221 173 173 221 144 138 200 312 312 312 173 80 162 154 156 148	45 43 66 40 40 350 225 43 43 43 27 27 27 27 28 66 70 350 350 27 45 20 28	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$4.24 \$6.49 \$2.25 \$2.35 \$2.35 \$5.74 \$5.74 \$5.74 \$5.74 \$1.70 \$1.40 \$1.70 \$1.40 \$1.70 \$2.50	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0623 \$0.0986 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0476 \$0.0336 \$0.0336 \$0.0184 \$0.2233 \$0.0184 \$0.2233 \$0.0556 \$0.3190 \$0.2514 \$0.1273 \$0.1545 \$0.1273	\$0.68 \$1.40 \$1.05 \$0.87 \$0.88 \$0.77 \$2.87 \$2.62 \$0.74 \$0.74 \$0.74 \$0.80 \$0.74 \$0.80 \$0.85 \$1.05 \$1.05 \$1.05 \$1.05 \$0.65 \$0.65 \$0.65 \$0.65 \$0.51 \$0.51 \$0.51 \$0.51	\$0.0151 \$0.0326 \$0.0159 \$0.0621 \$0.0170 \$0.0193 \$0.0082 \$0.0116 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0274 \$0.0296 \$0.0083 \$0.0106 \$0.0106 \$0.0150 \$0.0106 \$0.0150 \$0.0055 \$0.0444 \$0.0464 \$0.0464 \$0.0464 \$0.0464 \$0.0464 \$0.0618
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, BCKLEY, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 6 COMBO 6 COMBO 7 COMBO 9 COMBO 10 COMBO 11 COMBO 12 COMBO 12 COMBO 13 COMBO 14 COMBO 15 COMBO 15 COMBO 15 COMBO 16 COMBO 17 COMBO 16	200 198 221 136 148 188 310 312 166 221 173 173 221 144 138 200 312 312 173 80 162 154 156 148	45 43 66 14 40 40 350 225 43 43 43 27 27 27 28 66 67 350 350 350 350 350 350 350 350 31 41 41 41 41 41 41 41 41 41 41 41 41 41	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$4.29 \$1.55 \$4.24 \$2.25 \$2.35 \$5.74 \$5.74 \$5.74 \$6.03 \$2.50 \$4.38 \$1.57 \$1.70 \$1.40 \$1.70 \$2.50	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0184 \$0.0222 \$0.0986 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0476 \$0.0336 \$0.0184 \$0.0184 \$0.2233 \$0.0556 \$0.3190 \$0.0561 \$0.1214 \$0.1273 \$0.1273 \$0.1273 \$0.1273 \$0.1273 \$0.2733 \$0.2733	\$0.68 \$1.40 \$1.05 \$0.87 \$0.88 \$0.77 \$2.87 \$2.82 \$0.74 \$0.74 \$0.74 \$0.80 \$0.74 \$0.80 \$1.05 \$1.43 \$1.91 \$1.20 \$0.85 \$0.85 \$0.85 \$0.85 \$0.85 \$0.51 \$0.51 \$0.51 \$0.51 \$0.51	\$0.0151 \$0.0328 \$0.0521 \$0.0179 \$0.0193 \$0.0193 \$0.0082 \$0.0116 \$0.0172 \$0.0274 \$0.0274 \$0.0274 \$0.0296 \$0.0083 \$0.0106 \$0.0150 \$0.0150 \$0.0041 \$0.0444 \$0.0445 \$0.0444 \$0.0445 \$0.0371 \$0.0464 \$0.0464 \$0.0468
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, CLARKSBURG, WV. COMBO 1 COMBO 2 COMBO 6 COMBO 6 COMBO 6 COMBO 7 COMBO 8 COMBO 9 COMBO 10 COMBO 11 COMBO 12 COMBO 13 COMBO 14 COMBO 15 COMBO 15 COMBO 16 COMBO 17 COMBO 18	200 198 221 136 148 185 186 310 312 168 221 173 173 221 144 138 200 312 312 312 173 80 162 154 156 148	45 43 66 40 40 350 225 43 43 43 27 27 27 27 28 66 70 350 350 27 45 20 28	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$4.24 \$2.25 \$2.35 \$2.35 \$2.35 \$2.35 \$3.74 \$5.74 \$5.74 \$5.74 \$5.74 \$1.70 \$1.57 \$1.70 \$1.70 \$1.70 \$2.50 \$2.20 \$1.35	\$0.0553 \$0.1393 \$0.0674 \$0.2084 \$0.0623 \$0.0693 \$0.0184 \$0.0222 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0476 \$0.0336 \$0.0184 \$0.0184 \$0.0184 \$0.1233 \$0.0556 \$0.3190 \$0.0556 \$0.1214 \$0.1273 \$0.1273 \$0.1273	\$0.68 \$1.40 \$1.05 \$0.87 \$0.87 \$0.77 \$2.62 \$0.74 \$0.74 \$0.74 \$0.74 \$0.74 \$0.74 \$0.80 \$1.05 \$1.43 \$1.91 \$1.20 \$0.65 \$0.51 \$0.51 \$0.51 \$0.68	\$0.0151 \$0.0328 \$0.0159 \$0.0621 \$0.0170 \$0.0193 \$0.0082 \$0.0172 \$0.0172 \$0.0172 \$0.0274 \$0.0274 \$0.0296 \$0.0083 \$0.0150 \$0.0150 \$0.0150 \$0.0041 \$0.0055 \$0.0444 \$0.0425 \$0.0182 \$0.0484 \$0.0484 \$0.0484 \$0.0484 \$0.0484 \$0.0484
VA HOSPITAL, FT. HOWARD, MD. VA HOSPITAL, PERRY POINT, MD. VINT HILL FARMS, WARRENTON, VA. WALTER REED MEDICAL, WASH D.C. U.S. NAVAL SHIPS, BALTIMORE, MD. VA LOCH HAVEN, BALTIMORE, MD. VA HOSPITAL, BECKLEY, WV. VA HOSPITAL, BCKLEY, WV. COMBO 1 COMBO 2 COMBO 3 COMBO 6 COMBO 6 COMBO 7 COMBO 9 COMBO 10 COMBO 11 COMBO 12 COMBO 12 COMBO 13 COMBO 14 COMBO 15 COMBO 15 COMBO 15 COMBO 16 COMBO 17 COMBO 16	200 198 221 136 148 188 310 312 166 221 173 173 221 144 138 200 312 312 173 80 162 154 156 148	45 43 66 14 40 40 350 225 43 43 43 27 27 27 28 66 67 350 350 350 350 350 350 350 350 31 41 41 41 41 41 41 41 41 41 41 41 41 41	\$2.49 \$5.99 \$4.45 \$2.89 \$2.77 \$5.74 \$5.00 \$4.24 \$4.24 \$4.29 \$1.55 \$4.24 \$2.25 \$2.35 \$5.74 \$5.74 \$5.74 \$6.03 \$2.50 \$4.38 \$1.57 \$1.70 \$1.40 \$1.70 \$2.50	\$0.0553 \$0.1393 \$0.0674 \$0.2064 \$0.0623 \$0.0693 \$0.0184 \$0.0222 \$0.0986 \$0.0986 \$0.3144 \$0.1107 \$0.0574 \$0.0476 \$0.0336 \$0.0184 \$0.0184 \$0.2233 \$0.0556 \$0.3190 \$0.0561 \$0.1214 \$0.1273 \$0.1273 \$0.1273 \$0.1273 \$0.1273 \$0.2733 \$0.2733	\$0.68 \$1.40 \$1.05 \$0.87 \$0.88 \$0.77 \$2.87 \$2.62 \$0.74 \$0.74 \$0.74 \$0.80 \$0.74 \$0.80 \$0.70 \$1.05 \$1.05 \$1.05 \$0.65 \$0.65 \$0.65 \$0.65 \$0.51 \$0.51 \$0.51 \$0.51 \$0.51 \$0.51 \$0.51 \$0.55	\$0.0151 \$0.0326 \$0.0159 \$0.0621 \$0.0170 \$0.0193 \$0.0082 \$0.0116 \$0.0172 \$0.0274 \$0.0274 \$0.0274 \$0.0274 \$0.0274 \$0.0276 \$0.0083 \$0.0083 \$0.0150 \$0.0150 \$0.0150 \$0.0150 \$0.0150 \$0.0150 \$0.0041 \$0.0055 \$0.0444 \$0.0444 \$0.0464
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HIGH

COST/MILE TENDER RATE

HIGH

COST/MILE

## LANDOVER (LOW RATE)

Regression Analysis - Multiplicative model:  $Y = aX^b$ 

Dependent v	variable: CHETR	ATE.var2/CHETRA	Independent v	variable: CHETRATE.
Parameter	Estimate	Standard Error	T Value	Prob. Level
Intercept* Slope * NOTE: The	0.21276 -0.758347 Intercept is	0.256015 0.0714362 equal to Log a.	0.831042 -10.5157	.41044 .00000

## Analysis of Variance

Source Model Error	Sum of Squares 25.83697 10.087776	Df 1 44	Mean Square 25.83697 .229268	Prob. Level
Total (Corr.)	35.924748	45		 

Correlation Coefficient = -0.848055 Stnd. Error of Est. = 0.478819 R-squared = 71.92 percent

## LANDOVER (HIGH RATE)

Regression Analysis - Multiplicative model: Y = aX^b

Dependent v	ariable: CHET	RATE.var3/CHETRA	Independent v	ariable: CHETRATE
Parameter	Estimate	Standard Error	T Value	Prob. Level
Intercept* Slope * NOTE: The	-0.935632 -0.762111 Intercept is	0.227533 0.0634886 equal to Log a.	-4.11208 -12.0039	.00017

## Analysis of Variance

Source	Sum of Squares	Df	Mean Square	F-Ratio	Prob. Leve
Model	26.09409	1	26.09409	144.0935	.0000
Error	7.968020	44	.181091		
Total (Corr.)	34.062105	45			

Correlation Coefficient = -0.875256 Stnd. Error of Est. = 0.425548 R-squared = 76.61 percent

## CHEATHAM (LOW RATE)

Regression Analysis - Multiplicative model: Y = aX^b

Dependent variable:	CHETRATE.var2	Independent	variable:	CHETRATE.

Parameter	Estimate	Standard Error	T Value	Prob. Level
Intercept* Slope * NOTE: The	-0.218666 -0.689294 Intercept is	0.341154 0.0751313 equal to Log a.	-0.640958 -9.17453	.52695 .00000

## Analysis of Variance

Source Model Error	Sum of Squares 17.732386 5.688046	Df 1 27	Mean Square 17.732386 .210668	F-Ratio 84.17204	Prob. Level .00000
Total (Corr.)	22 420423	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2			

Correlation Coefficient = -0.870134 Stnd. Error of Est. = 0.458986 R-squared = 75.71 percent

## CHEATHAM (HIGH RATE)

Regression Analysis - Multiplicative model: Y = aX^b

Dependent variable: CHETRATE.var3 Independent variable: CHETRATE.

Parameter	Estimate	Standard Error	T Value	Prob. Level	
Intercept* Slope	-1.39319 -0.695587 Intercept is e	0.431002 0.0949181	-3.23246 -7.32829	.00323	

## Analysis of Variance

					,
Source Model	Sum of Squares	Df	Mean Square 18.057631	F-Ratio 53.70378	Prob. Leve
Error	9.078617	27	.336245		• • • • • • • • • • • • • • • • • • • •
Total (Corr.)		28			

Correlation Coefficient = -0.815747 Stnd. Error of Est. = 0.579866 R-squared = 66.54 percent

LANDOVER	ESTIMATES BASED	ON REGRESSION ANALYSIS

CANDO VEN ESTIMATES BASED ON REGRESSION ANALYSIS					
		\$/MILE	\$/MILE	ESTIMATED	ESTIMATED
CUSTOMER	MILES	FOM	HIGH	LOW TENDER	HIGH TENDER
MIDSHIP FOOD STOVICE ANNADOUS NO	. =0	** ***	** ***	•••	<b>2</b> 1.40
MIDSHIP FOOD SERVICE, ANNAPOLIS, MD.	173			\$3.98	\$1.19
FORT BELVOIR, ALEXANDRIA, VA.	135		•	\$3.69	\$1.11
NAVAL MEDICAL CENTER, BETHESDA, MD.	156			\$3.86	\$1.15
BOLLING AFB, WASH, D.C.	148	-		\$3.80	\$1.14
HOWARD UNIVERSITY HOSPITAL, WASH. D.C	148	\$0.0256		\$3.80	\$1.14
NAVAL STATION, ANNAPOLIS, MD.	173	\$0.0230		\$3.98	\$1,12
NAVAL STATION, WASH. D.C.	148	\$0.0258		\$3.80	\$1.14
SOLDIERS AND SAILORS HOME, WASH. D.C.	148	\$0.0256	•	\$3.80	\$1.10
FT. MEADE, ODENTON, MD.	162	\$0.0241	\$0.0072	\$3.90	\$1.17
FT. MEYER, ARLINGTON, VA.	154	\$0.0249	\$0.0074	\$3.84	\$1.16
PAX NAVAL STATION, CEDAR POINT, MD.	144	\$0.0281	\$0.0073	\$3.76	\$1.13
HQ MARINE CORPS, QUANTICO, VA.	80	\$0.0391	\$0.0117	\$3.14	\$0.94
FT. RICHIE, FT. RICHIE, MD.	211	\$0.0200		\$4.24	\$1.27
VA HOSPITAL, WASH. D.C.	148	\$0.0268	-	\$3.80	\$1.14
VA HOSPITAL, MARTINSBURG, WV.	200	\$0.0208		\$4.17	\$1.25
VA HOSPITAL, FT. HOWARD, MD.	198	\$0.0200	\$0.0082	\$4.16	\$1.24
VA HOSPITAL, PERRY POINT, MD.	221	\$0.0194	\$0.0058	\$4.30	\$1.26
VINT HILL FARMS, WARRENTON, VA.	136	\$0.0271	\$0.0081	\$3.70	\$1.11
WALTER REED MEDICAL, WASH, D.C.	148		\$0.0078	\$3.60	\$1.14
U.S. NAVAL SHIPS, BALTIMORE, MD.	186	\$0.0219	\$0.0085	\$4.08	\$1.22
VA LOCH RAVEN, MD.	186	\$0.0219	\$0.0085	\$4.08	\$1.22
VA HOSPITAL, BECKLEY, WV.	310	\$0.0154	\$0.0045	\$4.78	\$1.42
VA HOSPITAL, CLARKSBURG, WV.	312	\$0.0192	\$0.0057	\$4.32	\$1.29
COMBO 1	166	\$0.0219	\$0.0086	\$4.08	\$1.22
COMBO 2	221	\$0.0194	\$0.0058	\$4.30	\$1.28
COMBO 3	173	\$0.0284	\$0.0088	\$3.98	\$1.19
COMBO 4	173	\$0.0230	\$0.0088	\$3.98	\$1.19
COMBO 5	221	\$0.0194	\$0.0058	\$4.30	\$1.28
COMBO 6	144	\$0.0281	\$0.0078	\$3.76	\$1.13
COMBO 7	136	\$0.0271	\$0.0081	\$3.70	\$1.11
COMBO 8	200	\$0.0208	\$0.0062	\$4.17	\$1.25
COMBO 9	312	\$0.0163	\$0.0045	\$4.78	\$1.43
COMBO 10	312	\$0.0153	\$0.0045	\$4.78	\$1.43
COMBO 11	173	\$0.0230	\$0.0065	\$3.98	\$1.19
COMBO 12	80	\$0.0391	\$0.0117	\$3.14	\$0.94
COMBO 13	162	\$0.0241	\$0.0072	\$3.90	\$1.17
COMBO 14	164	\$0.0249	\$0.0074	\$3.84	\$1.15
COMBO 15	158	\$0.0247	\$0.0074	\$3.88	\$1.15
COMBO 16	148	\$0.0258	\$0.0076	\$3.80	\$1.14
COMBO 17	153	\$0.0250	\$0.0075	\$3.84	\$1.16
COMBO 18	148	\$0.0256	\$0.0076	\$3.80	\$1.14
COMBO 19	148	\$0.0256	\$0.0076	\$3.80	\$1.14
COMBO 20	150	\$0.0254	\$0.0076	\$3.81	\$1.14
COMBO 21	148	\$0.0256	\$0.0078	\$3.80	\$1.14
COMBO 22	136	\$0.0273	\$0.0081	\$3.89	\$1.11
COMBO 23	162	\$0.0241	\$0.0072	\$3.90	\$1.17

CHEATHAM ESTIMATES BASED	ON DECDESSION ANALYSIS
- CHEATHAM ESTIMATES BASED	ON REGRESSION ANALYSIS

CHEATHAIN ESTIMATES BASED ON RECINESSION ANALTSIS						
		\$/MILE	\$/MILE	ESTIMATED	ESTIMATED	
CUSTOMER	MILES	LOW	HIGH	LOW TENDER	HIGH TENDER	
FT. EUSTIS, NEWPORT NEWS, VA.	117	\$0.0334	\$0.0104	\$3.91	\$1.22	
NAVAL WEAPONS STATION, YORKTOWN, VA.	166	\$0.0256	\$0.0079		\$1.32	
FT. MONROE, HAMPTON, VA.	187	\$0.0234	\$0.0072	\$4.38	\$1.36	
FORT LEE, PETERSBURG, VA.	136	\$0.0298	\$0.0092	\$4.05	\$1.26	
LANGLEY AFB, HAMPTON, VA.	187	\$0.0234	\$0.0072	\$4.38	\$1.36	
FT. A.P. HILL, FREDERICKSBURG, VA.	75	\$0.0468	\$0.0146	\$3.51	\$1.10	
FT. PICKETT, BLACKSTONE, VA.	167	\$0.0255	\$0.0079	\$4.26	\$1.33	
NAVAL AIR STATION, OCEANA, VA.	199	\$0.0223	\$0.0069	\$4.45	\$1.38	
VA HOSPITAL, HAMPTON, VA.	187	\$0.0234	\$0.0072	\$4.38	\$1.36	
FED. CORR. INSTITUTE, PETERSBURG, VA.	136	\$0.0298	\$0.0092	\$4.05	\$1.26	
FT. BRAGG, FAYETTEVILLE, NC.	317	\$0.0156	\$0.0048	\$4.97	\$1.54	
FED. CORR. INSTITUTE, BUTNER, NC.	249	\$0.0188	\$0.0058	<b>\$</b> 4.69	\$1.46	
LEJEUNE AFB, JACKSONVILLE, NC.	328	\$0.0152	\$0.0047	\$5.02	\$1.56	
SEYMOUR JOHNSON AFB, GOLDSBORO, NC	275	\$0.0174	\$0.0054	\$4.81	\$1.49	
VA HOSPITAL, FAYETTEVILLE, NC.	317	\$0.0156	\$0.0048	\$4.97	\$1.54	
VA HOSPITAL, SALISBURY, NC.	336	\$0.0150	\$0.0046	\$5.05	\$1.57	
VA HOSPITAL, DURHAM, NC.	261	\$0.0181	\$0.0056	\$4.75	\$1.47	
NSC NORFOLK, NORFOLK, VA.	193	\$0.0228	\$0.0071	\$4.41	\$1.37	
NSC CHEATHAM, WILLIAMSBURG, VA.	157	\$0.0267	\$0.0083	\$4.20	\$1.31	
COMBO 1	328	\$0.0152	\$0.0047	\$5.02	\$1.56	
COMBO 2	336	\$0.0150	\$0.0046	\$5.05	\$1.57	
COMBO 3	336	\$0.0150	\$0.0046	\$5.05	\$1.57	
COMBO 4	136	\$0.0298	\$0.0092	\$4.05	\$1.26	
COMBO 5	317	\$0.0156	\$0.0048	\$4.97	\$1.54	
COMBO 6	167	\$0.0255	\$0.0079	\$4.26	\$1.33	
COMBO 7	177	\$0.0244	\$0.0075	\$4.32	\$1.34	
COMBO 8	187	\$0.0234	\$0.0072	\$4.38	\$1.36	
COMBO 9	187	\$0.0234	\$0.0072	\$4.38	\$1.36	
COMBO 10	136	\$0.0298	\$0.0092	\$4.05	\$1.26	

## REPORT DOCUMENTATION PAGE

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1. AGENCY USE ONLY (Leave blank)	2. PLPORT DATE June 1993	3. REPORT TYPE AND Final	D DATES COVERED		
4. TITLE AND SUBTITLE Evaluation of Proposed Mission at Defense Sub and Cheatham  6. AUTHOR(S)  Debra McCorkle			5. FUNDING NUMBERS		
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) Defense Personnel Support Center Operations Research and Economic Analysis Office Office of Planning and Resource Management 2800 South 20th Street Philadelphia, Pa. 19101-8419			8. PERFORMING ORGANIZATION REPORT NUMBER		
9. SPONSORING/MONITORING AGENC	NAME(S) AND ADDRESS(ES)		10. SPONSORING / MONITORING AGENCY REPORT NUMBER		
11. SUPPLEMENTARY NOTES					
12a. DISTRIBUTION/AVAILABILITY STA Public Release; Unlim			12b. DISTRIBUTION CODE		
This study evaluates the costs of the current operations to service the DSO Landover and DSO Cheatham chill and freeze customers vice consolidating the two facilities and servicing both sets of customers from the DSO Cheatham facility. The major cost elements analyzed were storage, handling and transportation costs. The results of the study conclude that the least costly alternative would be to remain with the status quo chill and freeze operations at both DSO Landover and DSO Cheatham. Due to the close proximity of the current two sets of customers to their respective DSOs and the long distance between the two DSOs (approx. 150 miles) the transportation costs to service the new customers make consolidation an expensive consideration.					
14. SUBJECT TERMS Consolidation, chill a	nd freeze, Landover,	Cheatham	15. NUMBER OF PAGES		
			16. PRICE CODE		
	SECURITY CLASSIFICATION 1 OF THIS PAGE Inclassified	9. SECURITY CLASSIFIC OF ABSTRACT Unclassified	ATION 20. LIMITATION OF ABSTRACT		